

RITE AID CORP

FORM 8-K (Current report filing)

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PHILADELPHIA, PA, 19112

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Symbol RADCQ

SIC Code 5912 - Retail-Drug Stores and Proprietary Stores

Industry Drug Retailers

Sector Consumer Non-Cyclicals

Fiscal Year 03/02

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): December 19, 2019

Rite Aid Corporation

(Exact name of registrant as specified in its charter)

Delaware
State or Other Jurisdiction
of Incorporation)

1-5742

(Commission File Number)

23-1614034 (IRS Employer Identification Number)

30 Hunter Lane, Camp Hill, Pennsylvania 17011

(Address of principal executive offices, including zip code)

(717) 761-2633

(Registrant's telephone number, including area code)

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following

pro	visions (see General Instruction A.2. below):						
□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)							
	Soliciting material pursuant to Rule 14a-12 under the Exc	change Act (17 CFR 240.14a-12)					
	Pre-commencement communications pursuant to Rule 14	d-2(b) under the Exchange Act (17 CFR 240.1	4d-2(b))				
	Pre-commencement communications pursuant to Rule 13	se-4(c) under the Exchange Act (17 CFR 240.1	3e-4(c))				
Sec	curities registered pursuant to Section 12(b) of the Act:						
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered				
	Common Stock, \$1.00 par value	RAD	The New York Stock Exchange				
	icate by check mark whether the registrant is an emerging pter) or Rule 12b-2 of the Securities Exchange Act of 1934		ale 405 of the Securities Act of 1933 (§230.405 of this				
Em	erging growth company						
	n emerging growth company, indicate by check mark if the ised financial accounting standards provided pursuant to Se	2	transition period for complying with any new or				
			<u> </u>				

Item 2.02. Results of Operations and Financial Condition.

On December 19, 2019, Rite Aid Corporation (the "Company") reported its financial position and results of operations as of and for the thirteen and thirty-nine week periods ended November 30, 2019. The press release includes the non-GAAP financial measures, "Adjusted EBITDA," "Adjusted Net Income (Loss)" and "Adjusted Net Income (Loss) per Diluted Share." The Company uses these non-GAAP measures in assessing its performance in addition to net income, the most directly comparable GAAP financial measure. Reconciliations of Adjusted EBITDA, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share to net income and net income (loss) per diluted share, the most directly comparable GAAP financial measures, are included in the press release, which is furnished as Exhibit 99.1 hereto.

The Company believes Adjusted EBITDA serves as an appropriate measure in evaluating the performance of its business and helps its investors better compare the Company's operating performance with its competitors. The Company defines Adjusted EBITDA as net income (loss) excluding the impact of income taxes, interest expense, depreciation and amortization, LIFO adjustments, charges or credits for facility closing and impairment, goodwill and intangible asset impairment charges, inventory write-downs related to store closings, gains or losses on debt retirements, the WBA merger termination fee, and other items (including stock-based compensation expense, merger and acquisition-related costs, a non-recurring litigation settlement, severance and costs related to facility closures and gain or loss on sale of assets). The current calculation of Adjusted EBITDA reflects a modification made in the second quarter of fiscal 2019 to eliminate the add back of revenue deferrals related to our customer loyalty program and to present amounts previously included within other as separate reconciling items. The Company references this non-GAAP financial measure frequently in its decision-making because it provides supplemental information that facilitates internal comparisons to historical periods and external comparisons to competitors. In addition, incentive compensation is based in part on Adjusted EBITDA and the Company bases certain of its forward-looking estimates and budgets on Adjusted EBITDA.

The Company defines Adjusted Net Income (Loss) as net income (loss) excluding amortization expense, merger and acquisition-related costs, a non-recurring litigation settlement, gains or losses on debt retirements, LIFO adjustments, goodwill and intangible asset impairment charges and the WBA merger termination fee. The current calculations of Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share reflect a modification made in the second quarter of fiscal 2019 to add back all amortization expenses rather than the amortization of EnvisionRx intangible assets only. The Company calculates Adjusted Net Income (Loss) per Diluted Share using the Company's above-referenced definition of Adjusted Net Income (Loss). The Company believes Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share serve as appropriate measures to be used in evaluating the performance of its business and help its investors better compare the Company's operating performance over multiple periods.

In addition, the add back of LIFO (credit) charge when calculating Adjusted EBITDA, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share removes the entire impact of LIFO (credits) charges, and effectively reflects Rite Aid's results as if the company was on a FIFO inventory basis.

Adjusted EBITDA, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share should not be considered in isolation from, and are not intended to represent alternative measures of, operating results or of cash flows from operating activities, as determined in accordance with GAAP. The Company's definitions of Adjusted EBITDA, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share may not be comparable to similarly titled measurements reported by other companies or similar terms in the Company's debt facilities.

In addition, a copy of the Company's Earnings Release Supplement for the third quarter of fiscal 2020 is being furnished as Exhibit 99.2 to this Form 8-K.

The information (including Exhibits 99.1 and 99.2) being furnished pursuant to this "Item 2.02. Results of Operations and Financial Condition" shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or the Exchange Act, or otherwise subject to the liabilities of that section and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Act, or the Exchange Act regardless of any general incorporation language in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

- 99.1 Press Release, dated December 19, 2019.
- 99.2 Third Quarter Fiscal 2020 Supplemental Information.
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

RITE AID CORPORATION

Dated: December 19, 2019 By: /s/ James J. Comitale

Name: James J. Comitale

Title: Executive Vice President, General Counsel & Secretary



Press Release
For Further Information Contact:

INVESTORS: Byron Purcell (717) 975-5809 Or investor@riteaid.com MEDIA: Christopher Savarese (717) 975-5718

FOR IMMEDIATE RELEASE

Rite Aid Corporation Reports Fiscal 2020 Third Quarter Results

- Third Quarter Net Income from Continuing Operations of \$52.3 Million or \$0.98 Per Share, Compared to the Prior Year Third Quarter Net Loss of \$17.3 Million or \$0.33 Per Share
- Third Quarter Adjusted Net Income from Continuing Operations of \$29.1 Million or \$0.54 Per Share, Compared to the Prior Year Third Quarter Adjusted Net Income of \$14.7 Million or \$0.28 Per Share
- Third Quarter Adjusted EBITDA from Continuing Operations of \$158.1 Million, Compared to the Prior Year Third Quarter Adjusted EBITDA of \$142.8 Million
 - o Improved Adjusted EBITDA in both the Retail Pharmacy and Pharmacy Services Segments
- Achieved Growth in Both Same Store Front-End Sales (Excluding Cigarettes and Tobacco Products) and Same Store Prescription Volume

CAMP HILL, Pa. (Dec. 19, 2019) - Rite Aid Corporation (NYSE: RAD) today reported operating results for its third fiscal quarter ended November 30, 2019.

For the third quarter, the company reported net income from continuing operations of \$52.3 million, or \$0.98 per share, Adjusted net income from continuing operations of \$29.1 million, or \$0.54 per share, and Adjusted EBITDA from continuing operations of \$158.1 million, or 2.9 percent of revenues.

"Our team delivered a strong quarter that provides us with momentum as we prepare to roll out our long-term strategy and position Rite Aid Corporation as an innovative leader in our industry," said Rite Aid Corporation CEO Heyward Donigan. "Adjusted EBITDA grew in our retail business due to tight expense control and prescription count growth in our retail pharmacies, which benefited from solid growth in immunizations. At the same time, we saw improved pharmacy network management at EnvisionRxOptions.

"While we are pleased with these results, we have important work ahead of us to put our company on a path to long-term sustainable growth. We will soon reveal our comprehensive strategy that revitalizes Rite Aid retail pharmacies as fresh and relevant, leveraging the trust and expertise of our pharmacists in meeting the unique health and wellbeing needs of our communities. We are also investing in the expansion and integration of EnvisionRxOptions, particularly its services, technologies and clinical offerings. This will provide us scale to deliver lower total cost of care, an enhanced client experience and heightened consumer engagement. We are making great progress, and we are excited to share more details at our upcoming Analyst Day on March 16."

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Third Quarter Summary

Revenues from continuing operations for the quarter were \$5.46 billion compared to revenues from continuing operations of \$5.45 billion in the prior year's quarter. Retail Pharmacy Segment revenues were \$3.91 billion and decreased 1.7 percent compared to the prior year period due to a reduction in store count. Revenues in the Pharmacy Services Segment were \$1.61 billion, an increase of 5.7 percent compared to the prior year period, which was due to an increase in Medicare Part D membership.

Retail Pharmacy Segment same store sales from continuing operations for the third quarter decreased 0.1 percent over the prior year period, consisting of a 0.1 percent increase in pharmacy sales and a 0.5 percent decrease in front-end sales. Front-end same store sales, excluding cigarettes and tobacco products, increased 1.0 percent. Pharmacy sales were negatively impacted by approximately 331 basis points as a result of new generic introductions. The number of prescriptions filled in same stores, adjusted to 30-day equivalents, increased 2.8 percent over the prior year period resulting primarily from the company's continued emphasis on driving clinical services, including immunizations. Prescription sales from continuing operations accounted for 67.7 percent of total drugstore sales.

Net income from continuing operations was \$52.3 million or \$0.98 per share compared to last year's third quarter net loss from continuing operations of \$17.3 million or \$0.33 per share. The increase in net income was due primarily to a \$55.7 million gain on debt retirements and an increase in Adjusted EBITDA.

Adjusted EBITDA from continuing operations was \$158.1 million or 2.9 percent of revenues for the third quarter compared to last year's third quarter Adjusted EBITDA from continuing operations of \$142.8 million or 2.6 percent of revenues, an increase of \$15.3 million. Retail Pharmacy Segment Adjusted EBITDA from continuing operations increased \$7.4 million due to strong labor and benefits expense control. These improvements were partially offset by a reduction in gross profit and a reduction in Transition Service Agreement fee income from Walgreens Boots Alliance. The Pharmacy Services Segment Adjusted EBITDA increased \$7.9 million compared to the prior year due to improvements in pharmacy network management.

Outlook for Fiscal 2020

Rite Aid Corporation is updating its fiscal 2020 outlook, which includes narrowing its guidance for Adjusted EBITDA. The company's outlook assumes continued prescription count growth, improvements in generic drug costs and strong SG&A expense control, offset by a decline in prescription reimbursement rates. The fiscal 2020 guidance for EnvisionRxOptions assumes sustained improvements in pharmacy network management and initial results of SG&A reduction, benefits integration and restructuring initiatives.

Rite Aid Corporation expects revenues to be between \$21.5 billion and \$21.9 billion in fiscal 2020 with same store sales expected to range from an increase of 0.0 percent to an increase of 1.0 percent over fiscal 2019.

Net loss is expected to be between \$174.0 million and \$204.0 million.

Adjusted EBITDA is expected to be between \$515.0 million and \$545.0 million.

Adjusted net income per share is expected to be between \$0.13 and \$0.55.

Capital expenditures are expected to be approximately \$230 million.

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Conference Call Broadcast

Rite Aid Corporation will hold an analyst call at 8:30 a.m. Eastern Time today with remarks by Rite Aid's management team. The call will be simulcast via the internet and can be accessed at www.riteaid.com in the conference call section of investor information. A playback of the call will also be available by telephone beginning at 12:00 p.m. Eastern Time today until 11:59 p.m. Eastern Time on Dec. 21, 2019. The playback number is 1-855-859-2056 from within the U.S. and Canada or 1-404-537-3406 from outside the U.S. and Canada with the reservation number 6188277.

About Rite Aid Corporation

Rite Aid Corporation is on the front lines of delivering health care services and retail products to over 1.6 million Americans daily. Our pharmacists are uniquely positioned to engage with customers and improve their health outcomes. We provide an array of whole being health products and services for the entire family through over 2,400 retail pharmacy locations across 18 states. Through EnvisionRxOptions, we also deliver pharmacy benefit management to approximately 1,900 clients and 3.4 million members. For more information, visit www.riteaid.com.

Cautionary Statement Regarding Forward-Looking Statements

Statements in this release that are not historical, are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements regarding Rite Aid's outlook and guidance for fiscal 2020; Rite Aid's competitive position and ability to realize its growth initiatives and operating efficiencies; and any assumptions underlying any of the foregoing. Words such as "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "plan," "predict," "project," "should," and "will" and variations of such words and similar expressions are intended to identify such forward-looking statements.

These forward-looking statements are not guarantees of future performance and involve risks, assumptions and uncertainties, including, but not limited to, our high level of indebtedness and our ability to make interest and principal payments on our debt and satisfy the other covenants contained in our debt agreements; general economic, industry, market, competitive, regulatory and political conditions; our ability to improve the operating performance of our stores in accordance with our long term strategy; the ongoing impact of private and public third-party payers continued reduction in prescription drug reimbursements and efforts to encourage mail order; our ability to manage expenses and our investments in working capital; outcomes of legal and regulatory matters; changes in legislation or regulations, including healthcare reform; our ability to achieve the benefits of our efforts to reduce the costs of our generic and other drugs; risks related to the pending sale of the remaining Rite Aid distribution center and related assets to Walgreens Boots Alliance, Inc. ("WBA"), including the possibility that the transaction may not close due to the failure to satisfy the minimal remaining conditions; our ability to successfully achieve benefits from our leadership transition plan and organizational restructuring, including managing the transition to our new chief executive officer and other management; the potential for operational disruptions due to, among other things, concerns of management, employees, current and potential customers, other third parties with whom we do business and shareholders; the success of any changes to our business strategy that may be implemented under our new chief executive officer and other management; our ability to achieve cost savings through the organizational restructurings within the anticipated timeframe, if at all; possible changes in the size and components of the expected costs and charges associated with the organizational restructuring plan; and the outlook for and future

These and other risks, assumptions and uncertainties are more fully described in Item 1A (Risk Factors) of our most recent Annual Report on Form 10-K and in other documents that we file or furnish with the Securities and Exchange Commission, which you are encouraged to read.

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Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. Accordingly, you are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date they are made. Rite Aid expressly disclaims any current intention to update publicly any forward-looking statement after the distribution of this release, whether as a result of new information, future events, changes in assumptions or otherwise.

Reconciliation of Non-GAAP Financial Measures

Rite Aid separately reports financial results on the basis of Adjusted Net Income (Loss), Adjusted Net Income (Loss) per Diluted Share and Adjusted EBITDA which are non-GAAP financial measures. See the attached tables for a reconciliation of Adjusted Net Income (Loss), Adjusted Net Income (Loss) per Diluted Share and Adjusted EBITDA to net income (loss), and net income (loss) per diluted share, which are the most directly comparable GAAP financial measures. Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share exclude amortization expense, merger and acquisition-related costs, non-recurring litigation settlement, gains and losses on debt retirements, LIFO adjustments, goodwill and intangible asset impairment charges, restructuring-related costs and the WBA merger termination fee. The current calculations of Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share reflect a modification made in the second quarter of fiscal 2019 to add back all amortization expenses rather than the amortization of EnvisionRx intangible assets only. Adjusted EBITDA is defined as net income (loss) excluding the impact of income taxes, interest expense, depreciation and amortization, LIFO adjustments, charges or credits for facility closing and impairment, goodwill and intangible asset impairment charges, inventory write-downs related to store closings, gains or losses on debt retirements, the WBA merger termination fee, and other items (including stock-based compensation expense, merger and acquisition-related costs, non-recurring litigation settlement, severance, restructuring-related costs and costs related to facility closures and gain or loss on sale of assets). The current calculation of Adjusted EBITDA reflects a modification made in the second quarter of fiscal 2019 to eliminate the add back of revenue deferrals related to our customer loyalty program and to present amounts previously included within other as separate reconciling items. We further note that the add back of LIFO (credi

In addition to Adjusted EBITDA, Adjusted Net (Loss) Income and Adjusted Net (Loss) Income per Diluted Share, we occasionally refer to several other Non-GAAP measures, on a less frequent basis, in order to describe certain components of our business and how we utilize them to describe our results. Adjusted EBITDA Gross Profit includes LIFO adjustments, depreciation and amortization (COGS portion only) and other items. The presentation includes a reconciliation of Adjusted EBITDA Gross Profit to Revenue, which is the most directly comparable GAAP financial measure. Adjusted EBITDA SG&A excludes depreciation and amortization (SG&A portion only), stock-based compensation expense, merger and acquisition-related costs, litigation settlement, restructuring-related costs and other items. The presentation includes a reconciliation of Adjusted EBITDA SG&A to Revenue, which is the most directly comparable GAAP financial measure.

CONSOLIDATED BALANCE SHEETS

(Dollars in thousands) (unaudited)

	Nove	ember 30, 2019	March 2, 2019	
ASSETS				_
Current assets:				
Cash and cash equivalents	\$		\$	144,353
Accounts receivable, net		1,689,838		1,788,712
Inventories, net of LIFO reserve of \$611,997 and \$604,444		1,957,045		1,871,941
Prepaid expenses and other current assets		178,292		179,132
Current assets held for sale		101,594		117,581
Total current assets		4,216,267		4,101,719
Property, plant and equipment, net		1,254,234		1,308,514
Operating lease right-of-use assets		2,935,104		-
Goodwill		1,108,136		1,108,136
Other intangibles, net		374,660		448,706
Deferred tax assets		382,105		409,084
Other assets		158,285		215,208
Total assets	\$	10,428,791	\$	7,591,367
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Current maturities of long-term debt and lease financing obligations	\$	9,486	\$	16,111
Accounts payable	Ψ	1,534,302	Ψ	1,618,585
Accrued salaries, wages and other current liabilities		806,739		808,439
Current portion of operating lease liabilities		493,699		-
Current liabilities held for sale		42,422		_
Total current liabilities		2,886,648		2,443,135
Long-term debt, less current maturities		3,566,261		3,454,585
Long-term operating lease liabilities		2,732,339		5,454,565
Lease financing obligations, less current maturities		20,607		24,064
Other noncurrent liabilities		207,078		482,893
Total liabilities		9,412,933		6,404,677
Total natifices		7,412,733		0,404,077
Commitments and contingencies		-		-
Stockholders' equity:				
Common stock		54,862		54,016
Additional paid-in capital		5,888,870		5,876,977
Accumulated deficit		(4,897,473)		(4,713,244)
Accumulated other comprehensive loss		(30,401)		(31,059)
Total stockholders' equity		1,015,858		1,186,690
Total liabilities and stockholders' equity	\$	10,428,791	\$	7,591,367

CONSOLIDATED STATEMENTS OF OPERATIONS (Dollars in thousands, except per share amounts)

(unaudited)

	en weeks ended ember 30, 2019	en weeks ended ember 1, 2018
Revenues	\$ 5,462,298	\$ 5,450,060
Costs and expenses:		
Cost of revenues	4,273,323	4,267,972
Selling, general and administrative expenses	1,134,854	1,142,555
Lease termination and impairment charges	166	2,628
Interest expense	57,856	56,008
Gain on debt retirements, net	(55,692)	-
Gain on sale of assets, net	 (1,371)	 (382)
	 5,409,136	 5,468,781
Income (loss) from continuing operations before income taxes	53,162	(18,721)
Income tax expense (benefit)	876	(1,471)
Net income (loss) from continuing operations	52,286	(17,250)
Net (loss) income from discontinued operations, net of tax	(801)	12,740
Net income (loss)	\$ 51,485	\$ (4,510)
Basic and diluted income (loss) per share:		
Numerator for income (loss) per share:		
Net income (loss) from continuing operations attributable to common stockholders - basic and diluted	\$ 52,286	\$ (17,250)
Net (loss) income from discontinued operations attributable to common stockholders - basic and diluted	(801)	12,740
Income (loss) attributable to common stockholders - basic and diluted	\$ 51,485	\$ (4,510)
Denominator:		
Basic weighted average shares	53,310	52,920
Outstanding options and restricted shares, net	274	,
Diluted weighted average shares	53,584	 52,920
Basic income (loss) per share		
Continuing operations	\$ 0.98	\$ (0.33)
Discontinued operations	\$ (0.01)	\$ 0.24
Net basic income (loss) per share	\$ 0.97	\$ (0.09)
		`
Diluted income (loss) per share		
Continuing operations	\$ 0.98	\$ (0.33)
Discontinued operations	\$ (0.02)	\$ 0.24
Net diluted income (loss) per share	\$ 0.96	\$ (0.09)

CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts) (unaudited)

			nine weeks ended eember 1, 2018	
Revenues	\$	16,201,151	\$	16,259,912
Costs and expenses:				
Cost of revenues		12,741,014		12,747,924
Selling, general and administrative expenses		3,433,036		3,449,173
Lease termination and impairment charges		2,115		52,096
Goodwill and intangible asset impairment charges		-		375,190
Interest expense		176,228		175,033
(Gain) loss on debt retirements, net		(55,692)		554
Gain on sale of assets, net		(5,670)		(11,206)
		16,291,031		16,788,764
Loss from continuing operations before income taxes		(89,880)		(528,852)
Income tax expense (benefit)		35,878		(117,527)
Net loss from continuing operations		(125,758)		(411,325)
Net (loss) income from discontinued operations, net of tax		(1,695)		262,091
Net loss	\$	(127,453)	\$	(149,234)
Basic and diluted loss per share:				
Numerator for loss per share:				
Net loss from continuing operations attributable to common stockholders - basic and diluted	\$	(125,758)	\$	(411,325)
Net (loss) income from discontinued operations attributable to common stockholders - basic and diluted		(1,695)		262,091
Loss attributable to common stockholders - basic and diluted	\$	(127,453)	\$	(149,234)
Denominator:				
Basic and diluted weighted average shares		53,159		52,824
Basic and diluted loss per share				
Continuing operations	\$	(2.37)	\$	(7.79)
Discontinued operations	\$	(0.03)	\$	4.96
Net basic and diluted loss per share	\$	(2.40)	\$	(2.83)

CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands) (unaudited)

	Thirteen weeks ended		Thirteen weeks ended		
ODER ATTING A CTW HTTPG	Noven	nber 30, 2019	December 1, 2018		
OPERATING ACTIVITIES:	Ф	51.405	Ф	(4.510)	
Net income (loss)	\$	51,485	\$	(4,510)	
Net (loss) income from discontinued operations, net of tax	 	(801)		12,740	
Net income (loss) from continuing operations	\$	52,286	\$	(17,250)	
Adjustments to reconcile to net cash provided by operating activities of continuing operations:					
Depreciation and amortization		82,007		86,685	
Lease termination and impairment charges		166		2,628	
LIFO (credit) charge		(7,440)		5,987	
Gain on sale of assets, net		(1,371)		(382)	
Stock-based compensation expense		3,506		1,317	
Gain on debt retirements, net		(55,692)		-	
Changes in deferred taxes		-		(1,295)	
Changes in operating assets and liabilities:					
Accounts receivable		252,767		318,287	
Inventories		19,333		(46,839)	
Accounts payable		47,378		(26,446)	
Operating lease right-of-use assets and operating lease liabilities		(12,179)		-	
Other assets		1,959		(1,072)	
Other liabilities		40,993		29,501	
Net cash provided by operating activities of continuing operations		423,713		351,121	
INVESTING ACTIVITIES:					
Payments for property, plant and equipment		(45,075)		(46,653)	
Intangible assets acquired		(17,727)		(11,054)	
Proceeds from dispositions of assets and investments		51,548		72	
Net cash used in investing activities of continuing operations		(11,254)		(57,635)	
FINANCING ACTIVITIES:					
Net payments to revolver		(115,000)		(90,000)	
Principal payments on long-term debt		(101,251)		(3,851)	
Change in zero balance cash accounts		(66,461)		1,137	
Net proceeds from the issuance of common stock		-		992	
Payments for taxes related to net share settlement of equity awards		(587)		(175)	
Financing fees paid for early debt redemption		(518)		-	
Net cash used in financing activities of continuing operations		(283,817)		(91,897)	
Cash flows from discontinued operations:					
Operating activities of discontinued operations		(4,876)		14,735	
Investing activities of discontinued operations		23,551		61,251	
Net cash provided by discontinued operations		18,675	-	75,986	
Increase in cash and cash equivalents		147,317		277,575	
Cash and cash equivalents, beginning of period		142,181		132,468	
Cash and cash equivalents, end of period	\$	289,498	\$	410,043	
Cubit and each equivalents, end of period	<u> </u>	209,498	Φ	410,043	

CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands) (unaudited)

	•	ne weeks ended nber 30, 2019	Thirty-nine weeks ended December 1, 2018		
OPERATING ACTIVITIES:					
Net loss	\$	(127,453)	\$	(149,234)	
Net (loss) income from discontinued operations, net of tax		(1,695)		262,091	
Net loss from continuing operations	\$	(125,758)	\$	(411,325)	
Adjustments to reconcile to net cash provided by operating activities of continuing operations:					
Depreciation and amortization		248,977		270,957	
Lease termination and impairment charges		2,115		52,096	
Goodwill and intangible asset impairment charges		-		375,190	
LIFO charge		7,553		19,311	
Gain on sale of assets, net		(5,670)		(11,206)	
Stock-based compensation expense		13,598		11,563	
(Gain) loss on debt retirements, net		(55,692)		554	
Changes in deferred taxes		26,979		(126,102)	
Changes in operating assets and liabilities:		00.400		(5.425)	
Accounts receivable		99,498		(5,437)	
Inventories		(92,657)		(78,489)	
Accounts payable		(38,245)		181,497	
Operating lease right-of-use assets and operating lease liabilities		22,803		(10.004)	
Other assets		(42,715)		(12,304)	
Other liabilities		32,889	_	(216,086)	
Net cash provided by operating activities of continuing operations INVESTING ACTIVITIES:		93,675		50,219	
Payments for property, plant and equipment		(129,135)		(139,218)	
Intangible assets acquired		(33,435)		(31,573)	
Proceeds from dispositions of assets and investments		55,971		15,801	
Proceeds from sale-leaseback transactions		-		2,587	
Net cash used in investing activities of continuing operations		(106,599)	-	(152,403)	
FINANCING ACTIVITIES:		(100,0))		(102,100)	
Net proceeds from revolver		260,000		1,245,000	
Principal payments on long-term debt		(104,702)		(437,597)	
Change in zero balance cash accounts		(11,749)		(15,964)	
Net proceeds from the issuance of common stock		-		2,294	
Payments for taxes related to net share settlement of equity awards		(1,573)		(2,419)	
Financing fees paid for early debt redemption		(518)		(13)	
Deferred financing costs paid		(315)		<u>-</u>	
Net cash provided by financing activities of continuing operations		141,143		791,301	
Cash flows from discontinued operations:					
Operating activities of discontinued operations		(7,148)		(47,268)	
Investing activities of discontinued operations		24,074		664,653	
Financing activities of discontinued operations		-		(1,343,793)	
Net cash provided by (used in) discontinued operations		16,926		(726,408)	
Increase (decrease) in cash and cash equivalents	_	145,145		(37,291)	
Cash and cash equivalents, beginning of period		144,353		447,334	
Cash and cash equivalents, end of period	\$	289,498	\$	410,043	
1 / 1	y	207,170	Ψ	110,013	

SUPPLEMENTAL SEGMENT OPERATING INFORMATION (Dollars in thousands) (unaudited)

	Thirteen weeks ended November 30, 2019		Thirteen weeks ended December 1, 2018	
Retail Pharmacy Segment				
Revenues from continuing operations (a)	\$	3,909,946	\$	3,976,719
Cost of revenues from continuing operations (a)		2,839,094		2,897,135
Gross profit from continuing operations		1,070,852		1,079,584
LIFO (credit) charge from continuing operations		(7,440)		5,987
FIFO gross profit from continuing operations		1,063,412		1,085,571
Adjusted EBITDA gross profit from continuing operations		1,065,523		1,088,213
Gross profit as a percentage of revenues - continuing operations		27.39%		27.15%
LIFO (credit) charge as a percentage of revenues - continuing operations		-0.19%		0.15%
FIFO gross profit as a percentage of revenues - continuing operations		27.20%		27.30%
Adjusted EBITDA gross profit as a percentage of revenues - continuing operations		27.25%		27.36%
Selling, general and administrative expenses from continuing operations		1,044,236		1,062,598
Adjusted EBITDA selling, general and administrative expenses from continuing operations		956,944		986,988
Selling, general and administrative expenses as a percentage of revenues - continuing operations		26.71%		26.72%
Adjusted EBITDA selling, general and administrative expenses as a percentage of revenues - continuing operations		24.47%		24.82%
Cash interest expense		54,068		52,074
Non-cash interest expense		3,788		3,934
Total interest expense		57,856		56,008
Interest expense - continuing operations		57,856		56,008
Interest expense - discontinued operations		-		-
Adjusted EBITDA - continuing operations		108,579		101,225
Adjusted EBITDA as a percentage of revenues - continuing operations		2.78%		2.55%
Pharmacy Services Segment				
Revenues (a)	\$	1,613,109	\$	1,525,837
Cost of revenues (a)		1,494,986	-	1,423,333
Gross profit		118,123		102,504
Gross profit as a percentage of revenues		7.32%		6.72%
Adjusted EBITDA		49,511		41,566
Adjusted EBITDA as a percentage of revenues		3.07%		2.72%

⁽a) - Revenues and cost of revenues include \$60,757 and \$52,496 of inter-segment activity for the thirteen weeks ended November 30, 2019 and December 1, 2018, respectively, that is eliminated in consolidation.

SUPPLEMENTAL SEGMENT OPERATING INFORMATION (Dollars in thousands) (unaudited)

	nine weeks ended ember 30, 2019			
Retail Pharmacy Segment				
Revenues from continuing operations (a)	\$ 11,622,858	\$	11,785,996	
Cost of revenues from continuing operations (a)	8,489,067		8,585,318	
Gross profit from continuing operations	 3,133,791		3,200,678	
LIFO charge from continuing operations	7,553		19,311	
FIFO gross profit from continuing operations	 3,141,344		3,219,989	
Adjusted EBITDA gross profit from continuing operations	3,151,043		3,229,993	
Gross profit as a percentage of revenues - continuing operations	26.96%		27.16%	
LIFO charge as a percentage of revenues - continuing operations	0.06%		0.16%	
FIFO gross profit as a percentage of revenues - continuing operations	27.03%		27.32%	
Adjusted EBITDA gross profit as a percentage of revenues - continuing operations	27.11%		27.41%	
Selling, general and administrative expenses from continuing operations	3,160,379		3,195,929	
Adjusted EBITDA selling, general and administrative expenses from continuing operations	2,865,783		2,921,021	
Selling, general and administrative expenses as a percentage of revenues - continuing operations	27.19%		27.12%	
Adjusted EBITDA selling, general and administrative expenses as a percentage of revenues - continuing operations	24.66%		24.78%	
Cash interest expense	164,982		167,270	
Non-cash interest expense	11,246		12,378	
Total interest expense	176,228		179,648	
Interest expense - continuing operations	176,228	-		
Interest expense - discontinued operations	-		4,615	
Adjusted EBITDA - continuing operations	285,260		308,972	
Adjusted EBITDA as a percentage of revenues - continuing operations	2.45%		2.62%	
Pharmacy Services Segment				
Revenues (a)	\$ 4,758,470	\$	4,630,410	
Cost of revenues (a)	4,432,124		4,319,100	
Gross profit	 326,346		311,310	
Gross profit as a percentage of revenues	6.86%		6.72%	
Adjusted EBITDA	117,367		120,392	
Adjusted EBITDA as a percentage of revenues	2.47%		2.60%	

⁽a) - Revenues and cost of revenues include \$180,177 and \$156,494 of inter-segment activity for the thirty-nine weeks ended November 30, 2019 and December 1, 2018, respectively, that is eliminated in consolidation.

SUPPLEMENTAL INFORMATION RECONCILIATION OF NET INCOME (LOSS) TO ADJUSTED EBITDA (In thousands) (unaudited)

		Thirteen weeks ended November 30, 2019		n weeks ended nber 1, 2018
Reconciliation of net income (loss) to adjusted EBITDA:	110101			
Net income (loss) - continuing operations	\$	52,286	\$	(17,250)
Adjustments:				
Interest expense		57,856		56,008
Income tax expense (benefit)		876		(1,471)
Depreciation and amortization		82,007		86,685
LIFO (credit) charge		(7,440)		5,987
Lease termination and impairment charges		166		2,628
Gain on debt retirements, net		(55,692)		-
Merger and Acquisition-related costs		-		4,175
Stock-based compensation expense		3,506		1,317
Restructuring-related costs		25,275		-
Inventory write-downs related to store closings		93		421
Gain on sale of assets, net		(1,371)		(382)
Other		528		4,673
Adjusted EBITDA - continuing operations	\$	158,090	\$	142,791
Percent of revenues - continuing operations		2.89%		2.62%

SUPPLEMENTAL INFORMATION RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA (In thousands) (unaudited)

,		,	v-nine weeks ended ecember 1, 2018
\$	(125,758)	\$	(411,325)
	176,228		175,033
	35,878		(117,527)
	248,977		270,957
	7,553		19,311
	2,115		52,096
	-		375,190
	(55,692)		554
	3,599		30,394
	13,598		11,563
	93,770		-
	4,083		5,554
	-		18,000
	(5,670)		(11,206)
	3,946		10,770
\$	402,627	\$	429,364
	2.49%		2.64%
	Nove	176,228 35,878 248,977 7,553 2,115 (55,692) 3,599 13,598 93,770 4,083 - (5,670) 3,946 \$ 402,627	November 30, 2019 \$ (125,758) \$ 176,228 35,878 248,977 7,553 2,115 (55,692) 3,599 13,598 93,770 4,083 (5,670) 3,946

SUPPLEMENTAL INFORMATION ADJUSTED NET INCOME

(Dollars in thousands, except per share amounts) (unaudited)

	Thirteen weeks ended		Thirteen weeks ended December 1, 2018	
		iber 30, 2019	\$	
Net income (loss) from continuing operations	\$	52,286	\$	(17,250)
Add back - Income tax expense (benefit)		876	-	(1,471)
Income (loss) before income taxes - continuing operations		53,162		(18,721)
Adjustments:				
Amortization expense		24,920		28,768
LIFO (credit) charge		(7,440)		5,987
Gain on debt retirements, net		(55,692)		-
Merger and Acquisition-related costs		-		4,175
Restructuring-related costs		25,275		
Adjusted income before income taxes - continuing operations		40,225		20,209
Adjusted income tax expense (a)		11,090		5,469
Adjusted net income from continuing operations	\$	29,135	\$	14,740
Adjusted net income per diluted share - continuing operations:				
Numerator for adjusted net income per diluted share:				
Adjusted net income from continuing operations	\$	29,135	\$	14,740
Denominator:				
Basic weighted average shares		53,310		52,920
Outstanding options and restricted shares, net		274		10
Diluted weighted average shares		53,584		52,930
		·		-
Net income (loss) from continuing operations per diluted share - continuing operations	\$	0.98	\$	(0.33)
Adjusted net income per diluted share - continuing operations	\$	0.54	\$	0.28

⁽a) The fiscal year 2020 and 2019 annual effective tax rates, calculated using a federal rate plus a net state rate that excluded the impact of state NOL's, state credits and valuation allowance, was used for the thirteen weeks ended November 30, 2019 and December 1, 2018, respectively.

SUPPLEMENTAL INFORMATION ADJUSTED NET INCOME

(Dollars in thousands, except per share amounts) (unaudited)

	•	ne weeks ended	Thirty-nine weeks ender December 1, 2018	
N (1 C (i i i i i i i i i i i i i i i i i i		nber 30, 2019		
Net loss from continuing operations	\$	(125,758)	\$	(411,325)
Add back - Income tax expense (benefit)		35,878		(117,527)
Loss before income taxes - continuing operations		(89,880)		(528,852)
Adjustments:				
Amortization expense		79,176		96,668
LIFO charge		7,553		19,311
Goodwill and intangible asset impairment charges		-		375,190
(Gain) loss on debt retirements, net		(55,692)		554
Merger and Acquisition-related costs		3,599		30,394
Restructuring-related costs		93,770		-
Litigation settlement				18,000
Adjusted income before income taxes - continuing operations		38,526		11,265
Adjusted income tax expense (a)		10,622		3,049
Adjusted net income from continuing operations	\$	27,904	\$	8,216
Adjusted net income per diluted share - continuing operations:				
Numerator for adjusted net income per diluted share:				
Adjusted net income from continuing operations	\$	27,904	\$	8,216
Denominator:				
Basic weighted average shares		53,159		52,824
Outstanding options and restricted shares, net		775		124
Diluted weighted average shares		53,934		52,948
Net loss from continuing operations per diluted share - continuing operations	\$	(2.37)	\$	(7.79)
Adjusted net income diluted share - continuing operations	\$	0.52	\$	0.16

⁽a) The fiscal year 2020 and 2019 annual effective tax rates, calculated using a federal rate plus a net state rate that excluded the impact of state NOL's, state credits and valuation allowance, was used for the thirty-nine weeks ended November 30, 2019 and December 1, 2018, respectively.

SUPPLEMENTAL INFORMATION

RECONCILIATION OF ADJUSTED EBITDA GROSS PROFIT AND RECONCILIATION OF ADJUSTED EBITDA SELLING, GENERAL AND ADMINISTRATIVE EXPENSES- RETAIL PHARMACY SEGMENT (In thousands)

(unaudited)

		Thirteen weeks ended November 30, 2019		een weeks ended cember 1, 2018
Reconciliation of adjusted EBITDA gross profit:	<u> </u>			
Revenues	\$	3,909,946	\$	3,976,719
Gross Profit		1,070,852		1,079,584
Addback:				
LIFO (credit) charge		(7,440)		5,987
Depreciation and amortization (cost of goods sold portion only)		2,070		2,308
Other		41		334
Adjusted EBITDA gross profit - continuing operations	\$	1,065,523	\$	1,088,213
Percent of revenues - continuing operations		27.25%		27.36%
Reconciliation of adjusted EBITDA selling, general and administrative expenses:	Ф	2 000 046	Ф	2.076.710
Revenues	\$	3,909,946	\$	3,976,719
Selling, general and administrative expenses		1,044,236		1,062,598
Less:		65.065		C# 005
Depreciation and amortization (SG&A portion only)		65,267		67,905
Stock-based compensation expense		2,976		1,317
Merger and Acquisition-related costs		10.415		4,175
Restructuring-related costs		18,415		-
Other	 	634		2,213
Adjusted EBITDA selling, general and administrative expenses - continuing operations	\$	956,944	\$	986,988
Percent of revenues - continuing operations		24.47%		24.82%
Adjusted EBITDA - continuing operations	\$	108,579	\$	101,225

SUPPLEMENTAL INFORMATION

RECONCILIATION OF ADJUSTED EBITDA GROSS PROFIT AND RECONCILIATION OF ADJUSTED EBITDA SELLING, GENERAL AND ADMINISTRATIVE EXPENSES- RETAIL PHARMACY SEGMENT (In thousands)

(unaudited)

	Thirty-nine weeks ended November 30, 2019		Thirty-nine weeks end December 1, 2018	
Reconciliation of adjusted EBITDA gross profit:		_		_
Revenues	\$	11,622,858	\$	11,785,996
Gross Profit		3,133,791		3,200,678
Addback:				
LIFO charge		7,553		19,311
Depreciation and amortization (cost of goods sold portion only)		6,538		6,929
Other		3,161		3,075
Adjusted EBITDA gross profit - continuing operations	\$	3,151,043	\$	3,229,993
Percent of revenues - continuing operations		27.11%		27.41%
Reconciliation of adjusted EBITDA selling, general and administrative expenses:				
Revenues	\$	11,622,858	\$	11,785,996
Selling, general and administrative expenses		3,160,379		3,195,929
Less:				
Depreciation and amortization (SG&A portion only)		195,281		205,972
Stock-based compensation expense		12,673		11,563
Merger and Acquisition-related costs		2,828		30,394
Restructuring-related costs		78,851		-
Litigation settlement		-		18,000
Other		4,963		8,979
Adjusted EBITDA selling, general and administrative expenses - continuing				
operations	\$	2,865,783	\$	2,921,021
Percent of revenues - continuing operations		24.66%		24.78%
Adinated PDITDA continuing countinuing	¢.	205.260	¢.	200.072
Adjusted EBITDA - continuing operations	\$	285,260	\$	308,972

SUPPLEMENTAL INFORMATION RECONCILIATION OF NET LOSS GUIDANCE TO ADJUSTED EBITDA GUIDANCE YEAR ENDING FEBRUARY 29, 2020

(In thousands) (unaudited)

		Guidance Range		
		Low		High
Total Revenues	\$	21,500,000	\$	21,900,000
Same store sales		0.00%	1	1.00%
Gross Capital Expenditures	\$	230,000	\$	230,000
Gloss Capital Experiutures	,	230,000	Ф	230,000
Reconciliation of net loss to adjusted EBITDA:				
Net loss	\$	(204,000)	\$	(174,000)
Adjustments:				
Interest expense		235,000		235,000
Income tax expense		40,000		40,000
Depreciation and amortization		330,000		330,000
LIFO charge		10,000		10,000
Lease termination and impairment charges		35,000		35,000
Gain on debt retirements, net		(56,000)		(56,000)
Restructuring-related costs		100,000		100,000
Other		25,000		25,000
Adjusted EBITDA	\$	515,000	\$	545,000

SUPPLEMENTAL INFORMATION RECONCILIATION OF NET LOSS GUIDANCE TO ADJUSTED NET INCOME GUIDANCE YEAR ENDING FEBRUARY 29, 2020

(In thousands) (unaudited)

	Guidance Range		
	 Low		High
Net loss	\$ (204,000)	\$	(174,000)
Add back - income tax expense	 40,000		40,000
Loss before income taxes	(164,000)		(134,000)
Adjustments:			
Amortization expense	120,000		120,000
LIFO charge	10,000		10,000
Gain on debt retirements, net	(56,000)		(56,000)
Restructuring-related costs	100,000		100,000
Adjusted income before adjusted income taxes	10,000		40,000
Adjusted income tax expense	3,000		11,000
Adjusted net income	\$ 7,000	\$	29,000
Diluted adjusted net income per share	\$ 0.13	\$	0.55

Supplemental Presentation

Third Quarter Fiscal 2020

December 19, 2019



Safe Harbor Statement

Cautionary Statement Regarding Forward Looking Statements

Statements in this presentation that are not historical, are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements regarding Rite Aid's outlook and guidance for fiscal 2020; the expected timing and the ability to complete the subsequent closings of the sale of the remaining Rite Aid distribution center and related assets to Walgreens Boots Alliance, Inc. ("WBA"); Rite Aid's competitive position and ability to implement new strategies following completion of such transaction with WBA; and any assumptions underlying any of the foregoing. Words such as "anticipate," "believe," "continue," "could," "extended," "may," "plan," "predict," "project," "should," and "will" and variations of such words and similar expressions are intended to identify such forward-looking statements.

These forward-looking statements are not guarantees of future performance and involve risks, assumptions and uncertainties, including, but not limited to, our high level of indebtedness and our ability to make interest and principal payments on our debt and satisfy the other covenants contained in our debt agreements; general economic, industry, market, competitive, regulatory and political conditions; our ability to improve the operating performance of our stores in accordance with our long term strategy; the ongoing impact of private and public third-party payers continued reduction in prescription drug reimbursements and efforts to encourage mail order; our ability to manage expenses and our investments in working capital; outcomes of legal and regulatory matters; changes in legislation or regulations, including healthcare reform; our ability to achieve the benefits of our efforts to reduce the costs of our generic and other drugs; risks related to the pending sale of the remaining Rite Aid distribution center and related assets to WBA, including the possibility that the transaction may not close due to the failure to satisfy the minimal remaining conditions; our ability to successfully achieve benefits from our leadership transition plan and organizational restructuring, including managing the transition to our new chief executive officer and other management; the potential for operational disruptions due to, among other things, concerns of management, employees, current and potential customers, other third parties with whom we do business and shareholders; the success of any changes to our business strategy that may be implemented under our new chief executive officer and other management; our ability to achieve cost savings through the organizational restructurings within the anticipated timeframe, if at all; possible changes in the size and components of the expected costs and charges associated with the organizational restructuring plan; and the outlook for and future growth of the Company. These and other risks, assumptions and uncertainties are more fully described in Item 1A (Risk Factors) of our most recent Annual Report on Form 10-K and in other documents that we file or furnish with the Securities and Exchange Commission (the "SEC"), which you are encouraged to read. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. Accordingly, you are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date they are made. Rite Aid expressly disclaims any current intention to update publicly any forward-looking statement after the distribution of this presentation, whether as a result of new information, future events, changes in assumptions or otherwise,



Safe Harbor Statement (cont.)

Cautionary Note Regarding Pro Forma Information

The following presentation provides certain pro forma information regarding the impact of Rite Aid's pending sale of a distribution center and assets to WBA on Rite Aid's results of operations and capital structure. The pro forma information is for illustrative purposes only, was prepared by management in response to investor inquiries and is based upon a number of assumptions. The pro forma information assumes the completion of all the asset sales when they actually take place over an extended period of time. Additional items that may require adjustments to the pro forma information may be identified and could result in material changes to the information contained herein. The information in this presentation is not necessarily indicative of what actual financial results of Rite Aid would have been had the sale occurred on the dates or for the periods indicated, nor does it purport to project the financial results of Rite Aid for any future periods or as of any date. Such pro forma information has not been prepared in conformity with Regulation S-X. Rite Aid's independent auditors have not audited, reviewed, compiled or performed any procedures with respect to this preliminary financial information. Accordingly, they do not express an opinion or provide any form of assurance with respect thereto. The information in this presentation should not be viewed in replacement of results prepared in compliance with Generally Accepted Accounting Principles or any pro forma financial statements subsequently required by the rules and regulations of the SEC.



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Non-GAAP Financial Measures

The following presentation includes the non-GAAP financial measures, Adjusted EBITDA, Adjusted Net Income (Loss), Adjusted Net Income (Loss) per Diluted Share, Adjusted EBITDA Gross Profit and Adjusted EBITDA SG&A. Rite Aid defines Adjusted EBITDA as net income (loss) excluding the impact of income taxes, interest expense, depreciation and amortization, LIFO adjustments, charges or credits for facility closing and impairment, goodwill and intangible asset impairment charges, inventory write-downs related to store closings, gains or losses on debt retirements, the WBA merger termination fee, and other items (including stock-based compensation expense, merger and acquisition-related costs, a non-recurring litigation settlement, severance, restructuring-related costs and costs related to facility closures and gain or loss on sale of assets). The current calculation of Adjusted EBITDA reflects a modification made in the third quarter of fiscal 2019 to eliminate the add back of revenue deferrals related to our customer loyalty program and to present amounts previously included within other as separate reconciling items. The presentation includes a reconciliation of Adjusted EBITDA to net income (loss), which is the most directly comparable GAAP financial measure. Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share exclude amortization expense, merger and acquisition-related costs, a non-recurring litigation settlement, gains or losses on debt retirements, LIFO adjustments, goodwill and intangible asset impairment charges, restructuring-related costs and the WBA merger termination fee. The current calculations of Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share reflect a modification made in the third quarter of fiscal 2019 to add back all amortization expenses rather than the amortization of EnvisionRx intangible assets only. Additionally, the add back of LIFO (credit) charge when calculating Adjusted EBITDA, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Diluted Share removes the entire impact of LIFO (credits) charges, and effectively reflects Rite Aid's results as if the company was on a FIFO inventory basis. The presentation includes a reconciliation of Adjusted Net Income (Loss) to net income (loss), which is the most directly comparable GAAP financial measure. Adjusted EBITDA Gross Profit includes LIFO adjustments, depreciation and amortization (COGS portion only) and other items. The presentation includes a reconciliation of Adjusted EBITDA Gross Profit to Revenue, which is the most directly comparable GAAP financial measure. Adjusted EBITDA SG&A excludes depreciation and amortization (SG&A portion only), stock-based compensation expense, merger and acquisition-related costs, litigation settlement and other items. The presentation includes a reconciliation of Adjusted EBITDA SG&A to Revenue, which is the most directly comparable GAAP financial measure.



Key Third Quarter FY 2020 Highlights

Third Quarter Adjusted EBITDA of \$158.1 million exceeded prior year by \$15.3 million

Retail Pharmacy:

- · Same store 30-day equivalent prescription count grew 2.8%
- · Front end sales increase 1.0% excluding tobacco related products
- · Strong expense control

EnvisionRx:

- · Medicare Part D membership continues to drive revenues
- · Improved pharmacy network management

Continued financial improvement:

- · Strong free cash flow due to the receipt of the CMS receivable
- · Our leverage ratio decreased from 6.8 in the prior quarter to 5.9

EnvisonRx

· Strong commercial selling season having won over 300,000 new lives



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Q3 Fiscal 2020 Summary

(\$ in millions, except per share amounts)

	13 Weeks Ended November 30, 2019	13 Weeks Ended December 1, 2018			
Revenue	\$ 5,462.3	\$ 5,450.1			
Net Income (Loss)	\$ 52.3	\$ (17.3)			
Net Income (Loss) per Diluted Share	\$ 0.98	\$ (0.33)			
Adjusted Net Income per Diluted Share	\$ 0.54	\$ 0.28			
Adjusted EBITDA	\$ 158.1 2.89%	\$ 142.8 2.62%			



Note: Data on this slide and throughout the presentation is on a continuing operations basis.

Q3 - Fiscal 2020 Reconciliation of Net Income (Loss) to Adjusted EBITDA

(\$ in thousands)

		Veeks Ended vember 30, 2019		Weeks Ended ember 1, 2018
Net Income (Loss)	\$	52,286	\$	(17,250)
Adjustments:				
Interest expense		57,856		56,008
Income tax expense (benefit)		876		(1,471)
Depreciation and amortization		82,007		86,685
LIFO (credit) charge		(7,440)		5,987
Lease termination and impairment charges		166		2,628
Gain on debt retirement, net		(55,692)		-
Merger and Acquisition-related costs		-		4,175
Stock-based compensation expense		3,506		1,317
Restructuring-related costs		25,275		-
Inventory write-downs related to store closings		93		421
Gain on sale of assets, net		(1,371)		(382)
Other		528	755	4,673
Adjusted EBITDA	\$	158,090	\$	142,791
Percent of revenues	-	2.89%		2.62%



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Q3 - Fiscal 2020 Reconciliation of Net Income (Loss) to Adjusted Net Income

(\$ in thousands, except per share amounts)

	13 Weeks Ended November 30, 2019			13 Weeks Ended December 1, 201		
Net Income (Loss)	\$	52,286	\$	(17,250)		
Add back - Income tax expense (benefit)		876	700	(1,471)		
Income (loss) before income taxes	\$	53,162	\$	(18,721)		
Adjustments:						
Amortization expense		24,920		28,768		
LIFO (credit) charge		(7,440)		5,987		
Gain on debt retirement, net		(55,692)				
Merger and Acquisition-related costs		•		4,175		
Restructuring-related costs	9	25,275	-			
Adjusted income before income taxes	\$	40,225	\$	20,209		
Adjusted income tax expense	_	11,090		5,469		
Adjusted net income	\$	29,135	\$	14,740		
Net income (loss) per diluted share	\$	0.98	\$	(0.33)		
Adjusted net income per diluted share	4	0.54	4	0.28		



Q3 - Fiscal 2020 Summary – Retail Pharmacy Segment

	13 Weeks Ended November 30, 2019	13 Weeks Ended December 1, 2018
Revenue	\$ 3,909.9	\$ 3,976.7
Adjusted EBITDA Gross Profit (1)	\$ 1,065.5 27.25%	\$ 1,088.2 <i>27.36%</i>
Adjusted EBITDA SG&A ⁽¹⁾	\$ 956.9 24.47%	\$ 987.0 24.82%
Adjusted EBITDA	\$ 108.6 2.78%	\$ 101.2 2.55%



Q3 - Fiscal 2020 Summary - Retail Pharmacy Segment

- Retail Pharmacy Segment revenue decreased \$66.8 million primarily driven by the 62 stores we
 closed since last year's third quarter. Same store sales decreased 0.1%. Front end same store sales
 were down 0.5%, but up 1.0% when excluding cigarette and tobacco sales. This was partially offset
 by a 2.8% increase in same store prescription count. The script count increase was driven by the
 success of our clinical initiatives and immunization program.
- Adjusted EBITDA Gross Profit decreased \$22.7 million and Adjusted EBITDA Gross Margin decreased by 11 bps. Adjusted EBITDA gross profit decreased primarily due to increases in markdown dollars dues to weak summer and seasonal sell-through, lower vendor promotional funding, and a reimbursement rate adjustment resulting from the finalization of a contract with one of our payors.
- Adjusted EBITDA SG&A was \$30.1 million better than the prior year. Adjusted EBITDA SG&A was
 favorably impacted by decreases in store and corporate salaries and benefits, partially offset by
 lower TSA fee income from WBA.



Reconciliation of Adj. EBITDA Gross Profit – Retail Pharmacy Segment

	eeks Ended ber 30, 2019	13 Weeks Ended December 1, 201	
Revenues	\$ 3,909.9	\$	3,976.7
Gross Profit Addback:	1,070.9		1,079.6
LIFO (credit) charge	(7.4)		6.0
Depreciation and amortization (COGS portion only)	2.1		2.3
Other	 (0.1)		0.3
Adjusted EBITDA Gross Profit	\$ 1,065.5	\$	1,088.2
Adjusted EBITDA Gross Profit as a percent of revenue	27.25%		27.36%



Reconciliation of Adj. EBITDA SG&A - Retail Pharmacy Segment

		13 Weeks Ended November 30, 2019		eeks Ended nber 1, 2018
Revenues		3,909.9	\$	3,976.7
Selling, general and administrative expenses		1,044.2		1,062.6
Less:				
Depreciation and amortization (SG&A portion only)		65.3		67.9
Stock-based compensation expense		3.0		1.3
Merger and Acquisition-related costs		-		4.2
Restructuring-related costs		18.4		- 2
Other		0.6		2.2
Adjusted EBITDA SG&A	\$	956.9	\$	987.0
Adjusted EBITDA SG&A as a percent of revenue		24.47%		24.82%



Pharmacy Services Segment Results

		eeks Ended rember 30, 2019	13 Weeks Ended December 1, 2018		
Revenues	\$	1,613.1	\$	1,525.8	
Cost of Revenues		1,495.0		1,423.3	
Gross Profit		118.1		102.5	
Selling, General and Administrative Expenses		(90.6)		(80.0)	
Loss on sale of assets, net		(0.5)		-	
Addback:					
Depreciation and Amortization		14.7		16.5	
Loss on sale of assets, net		0.5		-	
Restructuring-related costs		6.9		-	
Other		0.4		2.6	
Adjusted EBITDA - Pharmacy Services Segment	\$	49.5	\$	41.6	



Q3 - FY 2020 Summary - Pharmacy Services Segment

- Revenues increased \$87.3 million due to an increase in our Medicare Part D membership.
- Adjusted EBITDA increased \$7.9 million year-over-year. Pharmacy Services Segment adjusted EBITDA benefited from improvements in pharmacy network management and increased Medicare Part D membership, that were partially offset by the increases in SG&A expenses associated with the growth in Medicare Part D membership.

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Capitalization Table

(\$ in thousands)

	November 30, 2019		March 2, 2019	
Secured Debt:				
Senior secured revolving credit facility due December 2023	\$	1,114,567	\$	850,931
FILO term loan due December 2023		446,750		446,082
		1,561,317		1,297,013
Unsecured Guaranteed Debt:				
6.125% senior secured notes due April 2023		1,739,633		1,736,508
	-	1,739,663		1,736,508
Unsecured Unguaranteed Debt:				
7.7% notes due February 2027		236,444		293,705
6.875% fixed-rate senior notes due December 2028		28,867		127,358
		265,311		421,063
Lease financing obligations	127	30,093	50	40,176
Total Debt:		3,596,354		3,494,760
Currend maturities of long-term debt and lease fiancing obligations		(9,486)		(16,111)
Long-term debt & lease financing obligations, less current maturities		3,586,868		3,478,649
Total debt and lease financing obligations, continuing operations				
Less: current maturities of long-term debt and lease financing obligations, continuing operations		3,596,354		3,494,760
Long-term debt & lease financing obligations, less current maturities, continuing operations		(9,486)		(16,111)
	\$	3,586,868	\$	3,478,649
Total Debt gross		3,634,970		3,541,666
Less: Unamortized debt issue costs		(38,616)		(46,906)
Total Debt per balance sheet	Ś	3,596,354	5	3,494,760



Pro Forma Leverage Ratio

(\$ in thousands)

	Novem	per 30, 2019
Total Debt:	\$	3,596,354
Less: Cash and cash equivalents		(289,498)
Less: Distribution center sale proceeds		(133,521)
Pro Forma Net Debt	\$	3,173,335
LTM Adjusted EBITDA:		
Retail Pharmacy Segment		381,493
Pharmacy Services Segment	W	155,214
LTM Adjusted EBITDA	\$	536,707
Pro Forma Leverage Ratio		5.91



FY 2020 Guidance

(\$ in thousands)

	Guidance Range			
	ı	Low		High
Total Revenues	\$ 21,500,000		\$ 21,900,000	
Same store sales		0.00%		1.00%
Gross Capital Expenditures	\$	230,000	\$	230,000
Reconciliation of net loss to adjusted EBITDA:				
Net loss	\$	(204,000)	\$	(174,000)
Adjustments:				
Interest expense		235,000		235,000
Income tax expense		40,000		40,000
Depreciation and amortization		330,000		330,000
LIFO charge		10,000		10,000
Lease termination and impairment charges		35,000		35,000
Gain on debt retirements, net		(56,000)		(56,000)
Restructuring-related costs		100,000		100,000
Other		25,000	000	25,000
Adjusted EBITDA	\$	515,000	\$	545,000



FY 2020 Guidance (cont.)

(\$ in thousands, except per share amounts)

	Guidance Range		
	Low	High	
Net loss	\$(204,000)	\$(174,000)	
Add back - income tax expense	40,000	40,000	
Loss before income taxes	(164,000)	(134,000)	
Adjustments:			
Amortization expense	120,000	120,000	
LIFO charge	10,000	10,000	
Gain on debit retirements, net	(56,000)	(56,000)	
Restructuring-related costs	100,000	100,000	
Adjusted income before adjusted income taxes	10,000	40,000	
Adjusted income tax expense	3,000	11,000	
Adjusted net income	\$ 7,000	\$ 29,000	
Diluted adjusted net income per share	\$ 0.13	\$ 0.55	



